

Solapur University, Solapur



Faculty of Commerce and Management.
Master of Business Administration (MBA)

Choice Based Credit System (CBCS)

(June, 2017)

SOLAPUR UNIVERSITY, SOLAPUR
MASTER OF BUSINESS ADMINISTRATION
(M. B. A. Part I Sem. - I and II) Semester Pattern
(Choice Based Credit System) June 2017

1. Objectives

The basic objectives of an M.B.A. course are-

- 1) To provide competent young men and women with necessary knowledge, skills, values and attitudes to occupy positions of management and administration in business.
- 2) To impart the students latest and relevant knowledge from the field of management theory and practice.
- 3) To provide opportunities to the students for developing necessary managerial skills.
- 4) To impart/ develop the right kind of values and attitude to function effectively in Managerial/ administrative positions.
- 5) The course is conducted with semester system which includes Four semesters with following purposes:
 - a. Generic core modules in semester I provide Foundation of Management.
 - b. Generic core modules in semester II focuses on preliminary knowledge of all the functional areas.
 - c. Elective Subject Modules in semester III and IV focus on in-depth knowledge and practical approach with respect to the selected specializations along with Some Advanced Management related modules applicable in all streams of managerial careers.

2. Eligibility for Admission

- 1) Candidate should have passed with minimum 50% marks in aggregate (45% marks in case of Backward class candidates from Maharashtra State only) in any full time Bachelor's Degree of Minimum 3 years duration in any discipline recognized by Association of Indian Universities.
- 2) Obtained score in one of the following CET examinations conducted by the Competent Authority. CET conducted by the Competent Authority, MBA/MMS CET by Maharashtra State Competent Authority, Graduate Management Aptitude Test Conducted by Graduate Management Admission Council, United States of America (GMAT), Common Admission Test conducted by Indian Institute of Management (CAT), Management Aptitude Test Conducted by All India Management Association (MAT),

Entrance Test for Management Admissions conducted by The Association of Indian Management Schools.(ATMA), Xavier Aptitude Test conducted by Xavier School of Management Jamshedpur (XAT) and Common Management Aptitude Test Conducted by All India Council for Technical Education (CMAT).

- 3) Candidate should have completed the admission related process as prescribed by the Competent Authority

3. Choice Based Credit System

With the view to ensure worldwide recognition, acceptability, horizontal as well as vertical mobility for students completing post graduate degree, the Solapur University is implementing **Choice Based Credit System (CBCS)** of Evaluation at Postgraduate level.

CBCS offers wide ranging choice for students to offer courses based on their aptitude and their career goals. CBCS works on the fundamental premise where students are matured individuals capable of making their own decisions.

Credit is a numerical value that indicates student's work load (Lectures, Seminars, Assignments, Group Exercises, seminars, mini projects etc.) to complete a course unit. In most of the universities 15 contact hours constitute one credit. The contact hours are transformed into Credits. As per present norms, there are 4 contact hours per paper (subject) per week which works out to be 60 contact hours per paper (subject) per semester.

In Solapur University, for M.B.A-I, there are 8 compulsory subjects and each subject has 4 contact hours per paper (subject) per week. Therefore, total contact hours per week are 32. The evaluation process includes a 70 + 30 pattern wherein the candidate has to appear for University Evaluation for 70 marks and a Continuous Internal Evaluation of 30 marks. This format is applicable for theory as well as practical subjects.

4. MBA Course Structure:

SEMESTER - I						SEMESTER – II					
Paper No.	Subject	Weekly Theory	Internal Marks	Uni Exam Marks	Total Marks	Paper No.	Subject	Weekly Theory	Internal Marks	Uni Exam Marks	Total Marks
I.	Principles of Management	4	30	70	100	IX.	Marketing Management	4	30	70	100
II.	Accounting for Managers	4	30	70	100	X.	Financial Management	4	30	70	100
III.	Managerial Economics	4	30	70	100	XI.	Human Resource Management	4	30	70	100
IV.	Organisational Behaviour	4	30	70	100	XII.	Production Management and Operational Research	4	30	70	100
V.	Statistics for Management	4	30	70	100	XIII.	International Business	4	30	70	100
VI.	Managerial Communication-I	4	30	70	100	XIV.	Managerial Communication-II	4	30	70	100
VII.	Legal Aspects of Business	4	30	70	100	XV.	Research Methodology	4	30	70	100
VIII.	IT for Management*	4	30	70	100	XVI.	Event Management *	4	30	70	100
VIII.	Taxation*	4	30	70	100	XVI.	Banking and Insurance*	4	30	70	100

* Students can choose any one subject among the two as Choice Based subject. Both the subjects should be conducted simultaneously. However Minimum of 10 students should opt for the subject in the respective institute for conducting the subject. University Paper for both the subjects will be held on the same day.

SEMESTER – III						SEMESTER – IV					
Paper No.	Subject	Weekly Theory	Internal Marks	Uni Exam Marks	Total Marks	Paper No.	Subject	Weekly Theory	Internal Marks	Uni Exam Marks	Total Marks
17	Corporate Planning & Strategic Mgt	4	30	70	100	25	Entrepreneurial Development	4	30	70	100
18	Management Accounting	4	30	70	100	26	Total Quality Management	4	30	70	100
19	Business Ethics	4	30	70	100	27	Elective-I Paper-III	4	30	70	100
20	Project Report & Viva	-	50	50	100	28	Elective-I Paper-IV	4	30	70	100
21	Elective-I Paper-I	4	30	70	100	29	Elective-I Paper-V	4	30	70	100
22	Elective-I Paper-II	4	30	70	100	30	Elective-II Paper-III	4	30	70	100
23	Elective-II Paper-I	4	30	70	100	31	Elective-II Paper-IV	4	30	70	100
24	Elective-II Paper-II	4	30	70	100	32	Elective-II Paper-V	4	30	70	100

Total Subject Heads: 32

Total Marks: 3200

Elective Specializations: Student has to select any Two of the three groups A, B, C and any one specialization subject from a selected group

Group	Elective Specialization Subjects
A	<ul style="list-style-type: none"> Marketing Management
B	<ul style="list-style-type: none"> Financial Management Production and Materials Management
C	<ul style="list-style-type: none"> Human Resource Management International Business Management Systems Management Agriculture & Co-operative Management

5. Schedule of Teaching and Examination:

This is full time, Masters Degree program. The curriculum of the course is of Two years divided into Four semesters. The teaching for Semester I and III should be conducted from 20th July to 20th November and teaching for Semester II and IV should be conducted from 1st January to 20th April. There will be an End of Semester University Examination in December and May for all Semesters. In addition there will be internal assessment for each paper conducted by the respective institute.

6. Internal Evaluation

The internal evaluation will be undertaken on continuous basis for 30 marks and will consist of following heads scaled down to mentioned weight-age of marks

Elements for Continuous Internal Evaluation	Marks
Seminar / Group Exercises (Minimum 4)	10 Marks
Case Studies (Minimum 4)	10 Marks
Assignments (Minimum 2)	05 Marks
Attendance / Library Exercise	05 Marks
Total	30 Marks

The internal evaluation should be done by the institute accordingly throughout the semester and internal marks shall be send to the university through Online Portal before the End of Semester Examination

7. Passing Criteria and ATKT Rules:

- Every student must secure a minimum of 40% marks for each subject in End of Semester University Examination and Continuous Internal Evaluation separately for passing in the respective subject.
- The student has to secure a minimum of 4.0 grade points (Grade C) in each paper. A student who secures less than 4.0 grade point (39% or less marks, Grade FC/FR) will be declared 'Fail' in that paper (subject) and shall be required to reappear for respective paper.
- A student who fails in University Examination (Theory) & passed in Continuous Internal Evaluation of the same paper (subject) shall be given FC Grade. Such student will have to reappear for University Examination Only.

- A student who fails in Continuous Internal Evaluation and passed in University examination (Theory) shall be given FR Grade. Such student will have to re-appear for both University examination as well as Continuous Internal Evaluation.

The M.B.A. examination will be held in four semesters. The student will eligible to appear for the examination with a minimum attendance of 75%.

- A candidate failing in any number of subjects of Semester I, may be allowed to keep the term for Semester-II
- A candidate seeking admission to Semester III shall not have failed in more than Five subjects of Semester I & Semester II put together.
- A candidate failing in any number of subjects of Semester III may be allowed to keep the term for Semester IV.
- A candidate will not be awarded degree unless he/she has passed all subjects of all the semester examinations.

8. Conversion of Marks into Grades:

A table for the conversion of the marks obtained by students in each paper (out of 100) to grade and grade points is given below:

Sr. No.	Range of Marks	Grade	Grade Points
1	80 – 100	O	10
2	70 – 79	A +	9
3	60 – 69	A	8
4	55 – 59	B +	7
5	50 – 54	B	6
6	45 – 49	C +	5
7	40 – 44	C	4
8	<=39	FC	0 - Failed in Semester Exam
9	<=39	FR	0 - Failed in Internal Assessment

9. Conversion of Average Grade Points into grades:

The student's performance of course will be evaluated by assigning a letter grade on ten points scale as given below:

CGPA / CBCS / FGPA / SGPA	Letter Grade
9.5 – 10	O
8.5 – 9.4	A +
7.5 – 8.4	A
6.5 – 7.4	B +
5.5 – 6.4	B
4.5 – 5.4	C +
4.0 – 4.4	C
< =3.9	FC
< =3.9	FR

10. Additional Specialization:-

A student who has passed the M.B.A. Examination of this University with any two electives may be allowed to appear for the M.B.A. examination again, in any other one elective, by keeping terms for the third and fourth semester for that special group i.e. for papers comprising of 500 marks, by paying (40%) of the Tuition Fees for that academic year.

11. Improvement in Marks:

A student who has passed the MBA examination of this university and has secured less percentage in the last year may be allowed for class improvement in any of the two subjects of last year.

12. Degree Completion:

In case a student fails to complete the degree within the stipulated period of 4 years, such a student will be declared INCOMPLETE EXIT and in such a case the student can seek a fresh admission as per the admission rules prevailing at that time.

13. University Question Paper Pattern:

The University Examination for all papers will be of 70 marks in the following pattern:

The Question Paper Consists of 7 questions of 14 marks each, of which 5 questions are to be answered

- Q. No. 1 will be compulsory question based on Case Study / Broad Numerical Problem in case of some specific subjects.
- Q. No. 2, 3 & 4 will be short answer questions. Candidate has to attempt any Two of these Three questions. Each question will contain 3 sub-questions of 7 marks each of which any two can be attempted.
- Q. No. 5, 6 & 7 will be broad answer questions. Candidate has to attempt any Two of these three questions.

Question Paper Pattern:

- | | |
|--|-------------|
| Q. 1: Compulsory Question – <i>Case Study / Broad Numerical Problem</i> | (14) |
| Q. 2: Attempt any Two of the Following: (<i>Short Questions / Short notes</i>) | (14) |
| a. | |
| b. | |
| c. | |
| Q. 3: Attempt any Two of the Following: (<i>Short Questions / Short notes</i>) | (14) |
| a. | |
| b. | |
| c. | |
| Q. 4: Attempt any Two of the Following: (<i>Short Questions / Short notes</i>) | (14) |
| a. | |
| b. | |
| c. | |
| Q. 5: (<i>Broad Answer Question</i>) | (14) |
| Q. 6: (<i>Broad Answer Question</i>) | (14) |
| Q. 7: (<i>Broad Answer Question</i>) | (14) |